



## Corporate Hacking

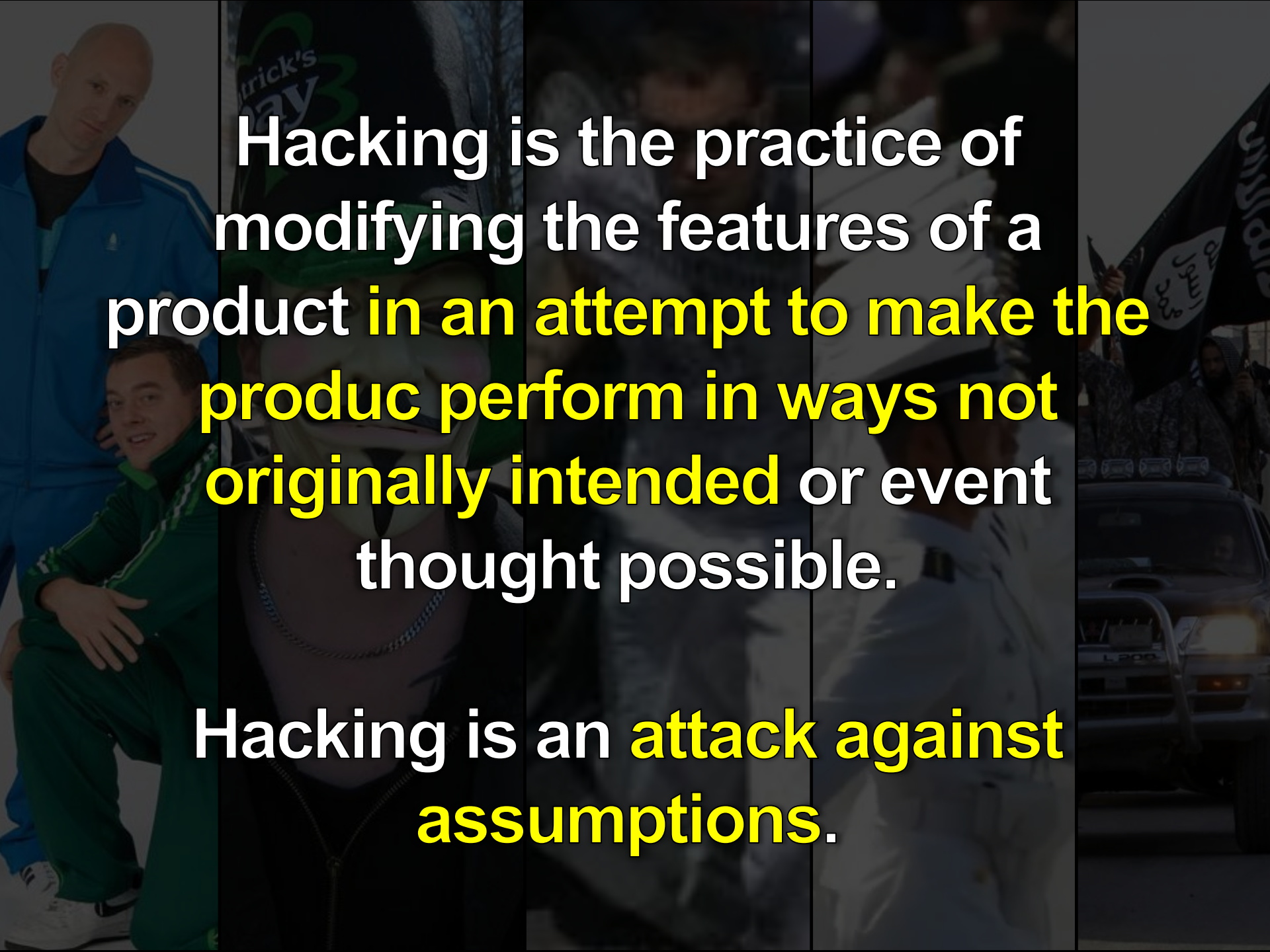
### Has Hacking Finally Made it to the Boardroom?



F-Secure / Erka Koivunen  
@ekoivune

<https://business.f-secure.com/>

Software → ??? → Profit!!



Hacking is the practice of modifying the features of a product in an attempt to make the product perform in ways not originally intended or even thought possible.

Hacking is an **attack against assumptions.**



**WHO ARE  
THE  
HACKERS?**







**WELCOME  
TO A WORLD  
RUN BY  
SOFTWARE**

### AIR TRAFFIC CONTROL

FAA Needs a More

## Ethernet router

- ! Firewall
- ! Cybersecurity controls

**Figure 4: Aircraft Diagram Showing Internet Protocol Connectivity Inside and Outside of Aircraft**

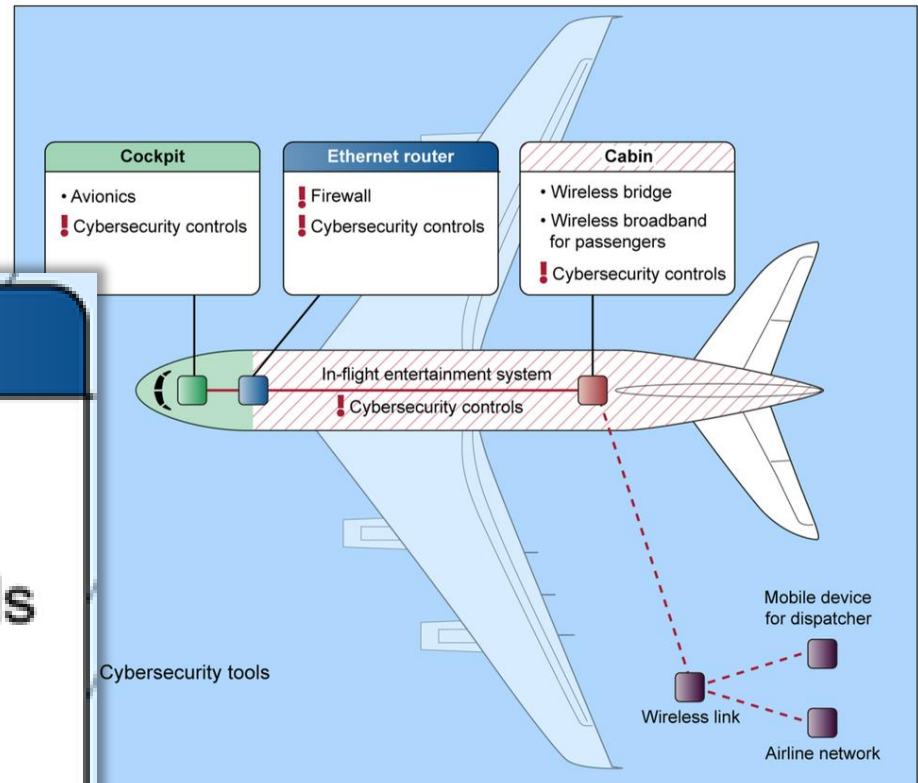




Photo: The Telegraph





**REMEMBER  
THE  
HACKERS?**

A man in a dark suit and glasses is bowing low to the ground, his head touching the floor. He is wearing a watch on his left wrist. The background is dark with some blurred lights, possibly Christmas lights. The text is overlaid on the image.

**TIME TO  
INTRODUCE A  
NEW  
PROTAGONIST?**





# Cases of Ethically-Challenged Corporate Hacking

- Sony BMG rootkit 2005
- Lenovo 2014 – 2015
  - Superfish et al.
- Ashley Madison
  - Female bots
  - \$19 deletion fee
- Volkswagen
  - emissions test rigging



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Turn your Product into  
Software



Hack Away



Profit!!

(Just don't get caught)

A man in a dark suit is bowing deeply on a light-colored floor. The background is dark, with a Christmas tree visible in the upper left. The text is overlaid on the image.

**SHOULD WE  
JUST  
ACCEPT THIS?**



Foro de la Ciberseguridad



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Business News

## Volkswagen emissions: Meet the man who accidentally discovered the scandal

Carder's \$50,000 study produced early evidence that Volkswagen was cheating on US vehicle emissions tests

David Morgan | Thursday 24 September 2015 15:04 BST | 



Proposed Solution #1: Encourage Third Parties to Find Deficiencies

# PROMOTE VULNERABILITY RESEARCH

#4ForoCEC #CyberSecurity

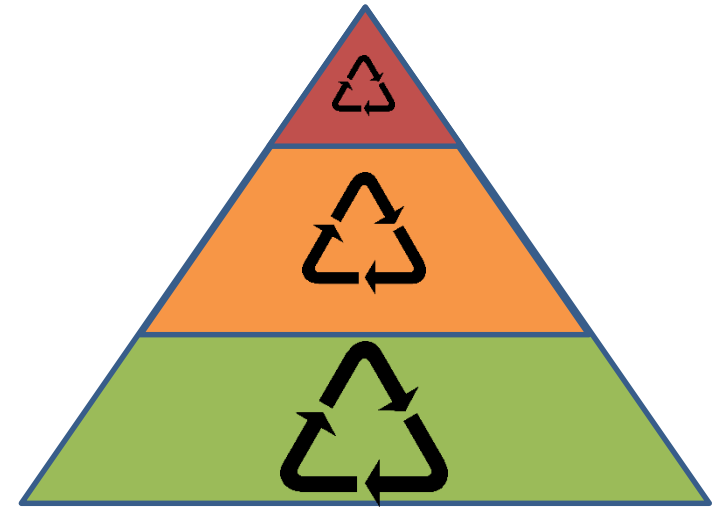


4.7.5 The Vendor shall maintain integrity of the software build including upgrades, operating systems and application from factory to desk. The Vendor shall demonstrate that the software build (both proprietary and off-the-shelf) delivered to TSP is the same as the software build agreed with TSP. The software should not have such bugs which could hamper security in future including any unauthorized leakage of TSP Information including Sensitive Information.

Proposed Solution #2: Address the Externality of Risks

## SOFTWARE LIABILITY?





Proposed Solution #3: Force Threats and Incidents more Visible

# MANDATORY REPORTING?



- Software is everywhere
  - Software is capable of everything
  - Software will be used for everything
- Strong incentives to engage in unethical business practices
- Need to ensure that cheaters will be exposed

IV

# Foro de la Ciberseguridad



Cyber Security Center

Una iniciativa de



forum Spain

Patrocina:

Colaboran:



BLUE COAT<sup>™</sup> Deloitte.



IBM<sup>®</sup> NECSIA



SAMSUNG



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